## **Outline of the National Institute for Land and Infrastructure Management**



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| irs Department  | <u> </u> | Response and Welfare Division<br>General Afain Division                                | 0.2           |
| ctor of the General Affairs Department                  | T        | Accounting Debion  | ₩ġ            |
| or for Public Welfare                                   | -        | Head Officer for General Arfain  | 8 -           |
|   | i        | tr General Arbin Tachihara   | Office        |
| d Research Administration Department                    | nt —     | Panning Detaion  | >             |
| ordinator for Digital Transformation of Infrastructure  | •        | Division   | sahi          |
| ordinator for Evaluation                                | ł        | Rewarch Facilities Division<br>International Rewarch Division                          |               |
| ordinator for Codes and Standards                       | į.       | Senior Officer for Cyber Security and<br>Information                                   | 8             |
| in Coordination Department                              | 1        | Interiment rolling Chatting  |               |
| advantation and a state of the sector                   |          | Panning and Coordination Dehion  | ం≇            |
| oronator for mormation and construction systems         | `        | Technological Information Division   | ă§            |
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| <u> </u>  | i        | Michael Robert Barre   |               |
| ty Control Department                                   |          | Wastewater System Division<br>Wastewater and Studge Management                         |               |
| ordinator for Wastewater Energy Management and          |          | Dytion   |               |
| ment  | i        | Rver District  |               |
| ordinator for Bluer Streetwee                           | 1        | Coast Division   |               |
| ordinator for integrated Water Disaster Managemen       | t        | Water Cycle Division<br>Lanse-scale Rechaulic Structure Division                       |               |
| ordinator for Water Environment                         |          | Rood Dualer Prevention Dehion  |               |
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| ordinator for Sediment Disaster Prevention              | i        | Real Dations   | ŝ             |
| Department  | . –      | Read Safety Division   |               |
| ordinator for Road Attains                              | -        | Road Environment Division  |               |
| i !i !l il  |          | Inteligent I camport systems Design  |               |
| ures Department   | -        | Bridge and Structures Division<br>Computations Transact and States prices              |               |
| ordinator for Road Structures                           | Τ        | Dytion<br>Rewrest and Eathwork Dytion  |               |
|   |          | Carthquake Disater Management Division   |               |
| partment  | <u> </u> | Standards and Accreditation System Division  |               |
| naging Coordinator for Advanced Building Technol        | odv      | Sinchard Standards Dehion<br>Ree Standards Dehion                                      |               |
| ordinator for Quality Control of Buildings              | Ĩ        | Rquipment Standards Division   |               |
| ordinator for Disaster Mitigation of Buildings          | !        | Material and Component Standards Detelon<br>Evaluation System Detelon                  | 7             |
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| partment  | . –      | Housing Hanning Division<br>Housing Stock Management Division                          | 5             |
| ordinator for Housing Performance                       | 1        | Building Environment Division  | 8             |
|   |          | House Production General   | 8             |
| ing Department  | _        | Urban Planning Dehiton   |               |
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| ine and Disaster Prevention Departme                    | nt       | Marine Environment and Emergency<br>Monoparated Database                               |               |
| ordinator for Coastal 2010 Region Affairs               | i        | Coastal Dealer Revention Dehion  |               |
| ordinator for Coastal and Marine Disaster Prevention    | n        | Coaltal Jone Systems Devision  | ă             |
| rbor Department   |          | Rot Planning Dynkon<br>Der Serieren Datairen   | De la         |
| ordinator for Advanced PortTechnology                   | Ţ.,      | Rot Facilities Detailon  | t a           |
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| nter for Infrastructure Management                      | '+-      | Construction and Maintenance Management<br>Division                                    |               |
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| Management  | Q I La   | Advanced Construction Technology Division<br>Information Platform Division             | <u>ĝ</u>      |
| t and Disaster  |          | Combustion Remonits Division   | 8             |
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| formation   |          | Rumantolo Earthquake Recovery Division<br>Novemment office building established at the |               |
|   | 0        | ste of Kytahu regional development bureau<br>Rumantolo reconstruction project office   |               |
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| Ball and a line   | 10       | NELM personnet are also dispatched to it<br>Sediment Disaster Prevention Technolog     | ne<br>yCenter |
|   |          | at the Kinki Regional Development Bure<br>such dematments                              | F1.           |
| and other information.                                  | an mail  | And  | April 2021    |

## Research Policy revised in November 2017

The Research Policy is for each staff member of the NILIM to have a common understanding of the mission and the direction and perspective of research activities, to clarify the technology policy issues to be solved and the research goals, and to indicate how to proceed with the research to achieve the goals. It is reviewed as necessary based on changes in social situations, research needs, and progress.



## The National Institute for Land and Infrastructure Management

### Mission of the National Institute for Land and Infrastructure Management

As the only national research institute in the field of housing and social infrastructure, the NILIM aims to realize a safe, secure, dynamic, and attractive land and society now and in the future by using technology as the driving force.

### **Basic attitude**

### • Participate in the policy development of the Ministry of Land, Infrastructure, Transport and Tourism as a technical expert taking into account the administrative perspective.

- Participate not only in the planning and formulation of technology policy but also in its dissemination and establishment.
- Clarify the necessity and validity of technology policy with empirical data to ensure accountability.

### • Apply the advanced and comprehensive technical capabilities cultivated through research activities to the actual field of work.

- Provide solutions based on actual conditions in the field and provide flexible support for advanced emergency response in times of disaster etc.
- Accumulate, generalize, and disseminate individual case of disaster responses and reflect obtained lessons in the research

### • Connect to the creation of new policy using insight into the future image of national land/society and through the promotion of technology development.

- Observe the land and society, accurately grasp changes, and foresee future issues.
- Aim to develop new technologies through collaboration and the fusion of technologies with industry, academia, and government.

### **Core Activities**

### • Research and development that supports the planning, drafting, and spreading of the policy for land, infrastructure, transport, and tourism

- Systematically present technical standards and methods that support important policy development and apply them in actual fields while making continuous improvements.
- Identify issues that need to be addressed in the future and propose policy directions.
- Analyze trends of issues related to land and society and accumulate knowledge continuously and for the long term.
- Support the international deployment of Japan's technology through strategic international standardization and train engineers in developing countries.

### • Support advanced technology to respond to natural disasters and accidents and sophisticate responding technologies

- Dispatch researchers immediately after a disaster to support field responses to prevent secondary disasters and to implement emergency measures.
- Provide technical advice in investigating causes, formulating recovery and reconstruction plans, and implementing countermeasures.
- Accumulate knowledge and lessons learned from disasters etc. to reflect them in advanced research on disaster prevention and mitigation measures.
- Provide technical support for large-scale disasters overseas as a country with advanced disaster response capabilities.

### • Support the improvement of on-site technical capacities at Regional Development Bureaus and other facilities.

- Transfer technological capabilities by providing guidance and advice on on-site issues as an organization with practical knowledge.
- Train local core engineers with both administrative knowledge and expertise by accepting human resources and training them.

### • Gather, analyze, and manage data to develop the technical foundation for formulating policies and the utilization of information for society

- Collect and manage a vast amount of field data while ensuring objectivity, accuracy, and reliability as a national institution.
- Analyze the accumulated data and reflect findings in research for release to society in an appropriate manner.

## **Research Policy**

Ministry of Land, Infrastructure, Transport and Tourism

### **Attitude toward Research**

• Understand the real needs of the government and the field and clarify the essential technical issues. • Formulate a research plan that includes hypotheses and verification methods to overcome challenges and a path to social applications.

- Clarify what to overcome in existing research by utilizing the research accumulated systematically as an institution.
- outcomes from the planning stage.
- Recognize one's own strengths and weaknesses and build an efficient research system in collaboration with external organizations.
- Review plans flexibly with an eve to the overall development of the research based on the facts obtained.
  - Test hypotheses by interpreting data and facts in an objective and neutral manner.
  - Discuss with experts in a wide range of fields to consider multiple angles and perspectives.
  - Look at the research as a whole, constantly identify the nature of the results, and spontaneously and continuously review the plan.
  - Through trial and error, flexibly accept results that include unexpected results, and develop them into better research results.
- Systematically compile findings and evolve them into results that can be utilized in the field.
  - Clarify highly feasible implementation processes and roles that take advantage of the characteristics of government, field, and research.
  - Incorporate public relations as part of the research and actively communicate to society making sure that necessary information is effectively conveyed.
- Follow up on the results of social applications, identify technical issues, and reflect them in future research.

## Establishment of an environment that supports research

### • Develop management system to support high-quality research.

- Conduct external and internal evaluations to improve research from a wide range of perspectives. Proactively incorporate advice and opinions from third parties and strictly and voluntarily review the research status to make improvements.
- Develop new mechanisms for collaboration with external parties in a flexible manner in response to diverse and rapid technological developments.
- Create publications and databases to turn research outcomes into an intellectual foundation and have various means of publicity.

### • Train human resources who have technological backgrounds and the ability to observe policy development from the perspectives of both researchers and administrator/on-site workers.

- Develop the ability to interpret data, assume field applications, and construct a path to conclusions and procedures for social implementation.
- Pass on the accumulated research, experience, and know-how of predecessors and provide opportunities to experience administration and the actual worksites.
- Establish a research institution with diverse human resources that include researchers from government, actual worksites, industry, and academia.

### • Own and reinforce the function of experimental facilities to support technological research and development

### in the field of housing and social capital.

- Appropriately manage and operate facilities that are difficult for the private sector to own, which are essential for performance verification in practical environments.
- and development by the private sector, universities, etc.



November 1, 2017

• Set up research items, procedures, schedules, and achievement targets by assuming social applications of the research

• Establish a strategic path for the appropriate and smooth social application of research outcomes.

• Provide opportunities for outside parties to use the NILIM facilities to support a wide range of technological research

|                   |  | <b>Research and Development: 20</b>  | ) Years of Progress   |  |  |  |
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|                   | Sewerage facility damage surv  | y and response technology $\rightarrow$ Sewerage facility countermeasure guidelines  | Efforts in the wake of the Great East Japan Earthquake $\rightarrow$ Reflected in various technological developments and standards Support for the Kumamoto Earthquake and establishment of local laboratory $\rightarrow$ Early restoration of Aso Bridge, etc.  |  |  |  |
| Strength          | Seismic performance verification method for dams against large earthqua  | $x \to x \to$  | $erification \ support \rightarrow Earthquake \ response \ technology \ (deformation \ monitoring / \ seismic \ performance \ improvement \ method)$  |  |  |  |
|                   | Dike design (tsunami wave force)   | tsunami inundation simulation method, measures to promote evacuation in the event of a tsunami warnin  | $ng \rightarrow Comprehensive tsunami countermeasures (coastal dikes resilient to tsunamis, development of community to reduce tsunami damage)$   |  |  |  |
|                   | lechnology for disaster prevention, mitigation, and risk management of road struc  | ures → Revision of technical standards, three-year program for seismic reinforcement of<br>Securing safety and reliability of bu   | bridges, spectral analysis information recurrence and the second of the   |  |  |  |
| Research to       | Improvement of safety in crowded urban areas $\rightarrow$ Urban fire simulator, operational gu  | idebook for collective regulations for development of crowded urban areas  | Countermeasures against liquefaction of residential land -> Countermeasure effectiveness: calculation sheet, countermeasure guidance  |  |  |  |
| improve national  | Sophistication of design standards for port facilities (support for performance and  | eliability design, sophistication of seismic and tsunami resistance design methods) $\rightarrow$ Revision of techni   | ical standards for port facilities in 2007 and 2018 Overseas development of port standards $\rightarrow$ Establishment of Vietnamese national port standards from 2017  |  |  |  |
| resilience and    | Consideration of share   | Performance specification of airport seismic design method (full-scale liquetaction reproduction experiment)   | Climate abares education measures (claratic and exists weather de and version measures (resilient exhering earthquake disasters   |  |  |  |
|                   |  | Advanced technology for radar rainfall observation: XRAIN (2010-) $\rightarrow$  | Advanced technology for river level prediction: Flood Risk Line (2018-) $\rightarrow$ Flood risk prediction for long time ahead   |  |  |  |
| protect the life  | Method for assessing the level of flood control safety of small and medium-sized rivers nationwide and analyzing water inundation in and out of urban areas $\rightarrow$ Real-time inundation forecasting system $\rightarrow$ Method for providing inundation information maps for small and medium-sized rivers   |  |   |  |  |  |
| and livelihood of | Method for setting the standard ninfall for sediment disaster warning information $\rightarrow$ Start of announcement of sediment disaster warning information $\rightarrow$ Method for verifying the operational results of sediment disaster warning information $\rightarrow$ Method for setting provisional standards after an earthquake, method for estimating the risk of the occurrence of sediment disaster considering topography and geology  |  |   |  |  |  |
| the people        | lechnical guidelines   | or emergency response methods in the event of a large-scale landside such as river channel blockage — Jevelopment of technology for emergency surveys based on the Act on Se   | ediment Disaster Countermeasures for Sodiment Disaster Prove Areas, method of landslide dasater deceptering survey by satellite SAR observation (sange mage) $\rightarrow$ SAR intendy mages captured before and after dasater, human resource development in cooperation with Regional Development Bureau, messures against deep-seated collapse<br>Research on deep-seated collapse mechanisms at the Sediment Disaster Prevention Technology Center (Wakayama)   |  |  |  |
|                   | Countermeasures against tsunami and storm su   | rges $\rightarrow$ Dynamic hazard map for coastal areas  | Guidelines for designing port seawalls against tsunami, and tsunami evacuation simulation Utilization of marine shortwave radar, measures to secure containers during typhoons  |  |  |  |
|                   |  | Estimation of sewer pine deterioration $\rightarrow$ I   | integrity projection formula  |  |  |  |
|                   | Start of periodic inspections of bridges on national high  | ays under direct jurisdiction every five years → Inspection procedures, basic data collection procedures, collection   | n and analysis of inspection data Structures (establishment of Road Structures Department) - Formulation and revision of statutory inspection procedures, personnel training, provision of technical support, analysis of inspection data   |  |  |  |
|                   |  |  | Sophistication of port maintenance and management (establishment of Port Construction Systems and Management Division)  — Guidelines for inspection and diagnosis, LCC calculation program  |  |  |  |
| тт                |  |  | Sewerage technology vision, B-DASH Project → Technology development and implementation in the private sector  |  |  |  |
| Use               | e Development of roadside-to-vehicle information collection and distribution mechanism -> Standards and specifications for ETC 2.0 roadside equipment on common roadways (2015-) Utilization of ETC 2.0 probe information -> Support for logistics vehicle operation management, bottleneck identification method  |  |   |  |  |  |
|                   | Panaysis of inspection results and damage cases 21 times to consider in painting based on mannetance and management, re-   | Graspir campaac motors, caperments on appreasing or negrestering materials      Freedom or accord operations to room     Graspir     Graspir   | $\frac{1}{100}$   |  |  |  |
|                   | Accumulation and analysis of maritime data → Acquisition and accumulation of vessel movement data  | (constructed by NILIM-AIS), satellite AIS data (Arctic Ocean route analysis) Sophistication of water area facili   | $ty$ planning methods $\rightarrow$ Calculation program for shipping route specifications (J-Fairway) Sophistication of port terminal planning methods $\rightarrow$ Standard specifications of vessels, berth specifications   |  |  |  |
| Research to       | Planning and evaluation of port policies (analysis of cargo movement, development of trade value and cargo flow forecasting models) $\rightarrow$ Super Hub Port Policy (2004 -), International Container Strategic Port Policy (2010 -), International Bulk Strategic Port Policy (2011-), Medium- and Long-term Port Policy PORT2030 (2018) Economic effects of ports and regional development $\rightarrow$ Method to calculate economic effects of cruise ships  |  |   |  |  |  |
| increase the      |  | Airline demand forecasting model (trends in international airline network, LCC   | C participation, analysis of trends in foreign visitors to Japan etc.)  |  |  |  |
| productivity and  | $\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$   |  |   |  |  |  |
| growth potential  | Promotion of public procurement and quality assurance in port and harbor construction $\rightarrow$ Specific procurement items for environmental goods etc., recycling guidelines, guide for applying for qualification as a competitor Introduction of ICT construction and BIM/CIM for port and harbor facilities $\rightarrow$ ICT construction standards for ports and harbors   |  |   |  |  |  |
| growin potentian  | Support for the introduction of various bidding and contracting methods $\rightarrow$ Support and improvement of the application of the comprehensive evaluation bidding method Planning, application support, and improvement of new bidding and contracting methods, project promotion PPP, bidding and contracting in disaster recovery, framework  |  |   |  |  |  |
| of society        | Airport facilities CALS system         Airport parent patrol inspection system         Airport civil engineering work integration system   |  |   |  |  |  |
|                   |  |  |   |  |  |  |
| Beauty            | Hygienic evaluation of sewage reclaimed water $\rightarrow$ Reflection in the manual   | Energy conservation and CO2 reduction in houses and buildings → Demonstration experiment using full-<br>Performance study of membrane bid  | scale houses, energy-saving house design guidelines, zero energy, energy saving performance evaluation of buildings, web program, openings and improvement of energy saving performance at openings and indoor environment openings and improvement of energy saving performance at openings and indoor environment openings and improvement of energy saving performance at openings and indoor environment openings and improvement of energy saving performance at openings and indoor environment openings and improvement of energy saving performance at openings and indoor environment openings and improvement of energy saving performance at openings and indoor environment openings and improvement of energy saving performance at openings and indoor environment openings and improvement of energy saving performance at openings and indoor environment openings and improvement of energy saving performance at openings and indoor environment openings and improvement of energy saving performance at openings and indoor environment openings and improvement of energy saving performance at openings and indoor environment openings and improvement openings and indoor environment openings and indoor environment openings and indoor environment openings are performed at the environment openings at the environment opening   |  |  |  |
| Doually           | - Physical environment of dams and downstream rivers     - Development of environmental management technology for symbiosis with nature     - Development of environmental management technology for symbiosis with nature     - River environment information sharing system → Research and technological development to examine river management and the environment in a more integrated manner   |  |   |  |  |  |
|                   | $[ Road environment impact assessment and conservation technology \rightarrow Roadside air quality forecasting and assessment methods, technological method of road environment impact assessment \\ [ Road environment impact assessment] \label{eq:result}$  |  |   |  |  |  |
| Research to       | $Promotion of road greening: Inspection and diagnosis of street trees \rightarrow Guide to manage trees that fall down Preservation and restoration of street tree s \rightarrow Guide to street tree restoration$   |  |   |  |  |  |
|                   | Urban neal Island management $\rightarrow$ Wind paths, management guidelines   |  |   |  |  |  |
| support           | Harmonization of disaster prevention and utilization $\rightarrow$ Creation of satohama  | General management of coastal areas Consider   | ation for landscape in coastal areas, preservation of port heritage, and barrier-free   |  |  |  |
| comfortable and   | · · · · · · · · · · · · · · · · · · ·  |  | Housing safety net $\rightarrow$ Utilization of private housing and public housing stock management acceleration of the supply of reconstruction housing  |  |  |  |
| secure living     | $Condominium$ revitalization $\rightarrow$ Condominium reconstruction consensus building m   | I<br>nual, condominium renovation manual and condominium complex revitalization manual   | Formation, distribution, utilization of high-quality housing stock $\rightarrow$ Excellent long-term housing standard, existing housing current status inspection method  |  |  |  |
|                   |  | 1  | Consolidation of urban structure $\rightarrow$ L and suitability evaluation program accessibility index calculation program future population and household forecasting tool  |  |  |  |
|                   |  |  | consolidation of arban structure - Earld structure of Earld structure program, accessionity index carefulation program, ratare population and noticential rolectional rolectional rolection and noticential rolection and rolection and noticential rolection and rolection   |  |  |  |
|                   | Geometric structure of the road → Roads where pedestrians and vehicles coexist, such as the width of pedestrian lanes  | Geometric stru   | $ = \frac{1}{10000000000000000000000000000000000$   |  |  |  |
|                   | $\begin{tabular}{lllllllllllllllllllllllllllllllllll$  | Geometric stru<br>dent risk areas, support for planning traffic safety measures (establishment of implementa   |   |  |  |  |

## **Research and development that supports the national technology policy**

## Contribution to the field using technology

### Advanced technical support for disaster and For details, see p. 240 accident responses

The NILIM dispatches researchers (TEC-FORCE advanced technical guidance team) immediately after a large-scale disaster or complex accident occurs to provide advanced technical support for investigating the cause, establishing recovery and reconstruction plans, and implementing countermeasures.

Knowledge and lessons learned from disasters are accumulated and reflected in advanced research on disaster prevention and mitigation measures while providing technical support for large-scale disasters overseas as a country with advanced capabilities in responding to disasters.





Survey of damage caused by Typhoon Faxai (#15) and Hagibis (#19), 2019

### International research activities













# Training session

## Establishment of the environment that supports research

Management to support high quality research For details, see p. 262

The NILIM has established and is operating a system for management that supports high-quality research based on the research policy revised in November 2017.

### < Research Plan Review Meeting >

In order for the NILIM to conduct research efficiently and effectively as a whole, and to truly improve the research policy and important research of each research division, a research plan review meeting is held at the end of each fiscal year. At the meeting, participants discuss what the NILIM considers to be the important issues, what kind of research strategy should be adopted, how the NILIM should manage the research division in order to maximize both the research outcomes and the efficiency of operations, and decide on the operation and management policy of each research division for the next fiscal year. In addition, the results, progress, and problems of major individual research projects in each laboratory are reviewed to better plan the next fiscal year's research.

### < Research evaluation >

For research subjects for which the NILIM makes its own budget request, the NILIM receives evaluations and advice from external experts, such as having the Research Evaluation Committee conduct preliminary, interim, end-of-project evaluation, and follow-up evaluations, which are reflected in research management. As for the evaluation of the operation as a research institute, it was necessary to establish an original evaluation method that was different from that of national research institutes. Thus, after setting up the evaluation axes (i: evaluate achievements and make improvements for the future, ii: clearly and systematically express intentions for activities and operations, and iii: emphasize the evaluation of quality, such as the depth of policy development and thorough management of results, rather than numerical values, such as the number of papers published), the NILIM proposes its own evaluation criteria in line with its research policy and then receives external evaluations.

< Promotion of research in collaboration with external organizations >

The NILIM is promoting research in collaboration with external organizations in order to incorporate technologies and knowledge from various fields more rapidly and flexibly in light of the accelerating changes in social conditions and technological progress in recent years and to strengthen efforts that will lead to further growth. The NILIM uses a wide variety of research methods that include joint research and commissioned research, as well as participation in the Strategic Innovation Program (SIP), social experiments for the social application of developed technological systems, and public solicitation of technologies for the development of new technologies.

## **Improvement of on-site technical capabilities**

The NILIM is providing training, accepting human resources, and offering on-site lectures in order to improve the technical capabilities required in the field, such as the ability i) to understand the technical standards accurately and to be able to apply them appropriately and flexibly, ii) to be able to deal with technical issues that arise in the field with a certain degree of independence, and iii) to be able to identify problems in the field and make proposals for improvement of the technical standards. At the same time, the NILIM is supporting individual fields when any problems arise through the provision of technical guidance and operation support tools.





Accepted trainee accompanying government-led diagnosis

## Data collection, analysis, and dissemination to society For details, see p. 25

As the only national research institute in the field of housing and social infrastructure, the NILIM reorganizes and manages the vast amount of field data collected for administrative purposes while ensuring objectivity, accuracy, and reliability, and analyzes and reflects the accumulated data in its own research, as well as discloses them to society in an appropriate manner



Image of the composite technology of C-band MP radar rainfall and X-band MP radar rainfall



### **Public relations**

In addition to the dissemination of research results, the NILIM is conducting public relations activities to raise awareness toward the importance of the NILIM in supporting society and to increase student interest for the recruitment of new staff members. The NILIM uses various means of publicity, including the website, e-mail service, the NILIM reports, lectures, visiting lectures, and public access to facilities.

### Human resource development and research environment

necessary for those who work closely with the government. In addition, by accepting personnel from universities and other research institutes, private companies, regional development bureaus, local governments, and other organizations, and by forming an organization with diverse personnel, the NILIM can also incorporate outside knowledge and ideas. Efforts to develop human resources include the holding of research presentations and study sessions within the NILIM, lectures by senior staff on the variety of expertise they have accumulated over the years for junior staff, and the publication of papers and provision of instructions on writing papers. In addition, the large-scale experimental facilities at the NILIM allow researchers to conduct experiments that simulate the actual field in detail, and by handling real data collected at the actual field, researchers can conduct research while imagining the actual field conditions





For details, see

Status of the establishment of disaste response headquarters

Hokkaido Eastern Iburi earthquak in 2018

### For details, see p. 252

Training sessio



Technical consultation



← Example of observation using rainfall calculation algorithm suitable for Cband MP radar rain gauge (250 m mesh, one minute observation)







facility

20 Years' Experience National Institute for Land and Infrastructure Management 1 1